

# POLICY AND PRACTICE IN PATIENT SAFETY

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## OECD Work on Patient Safety

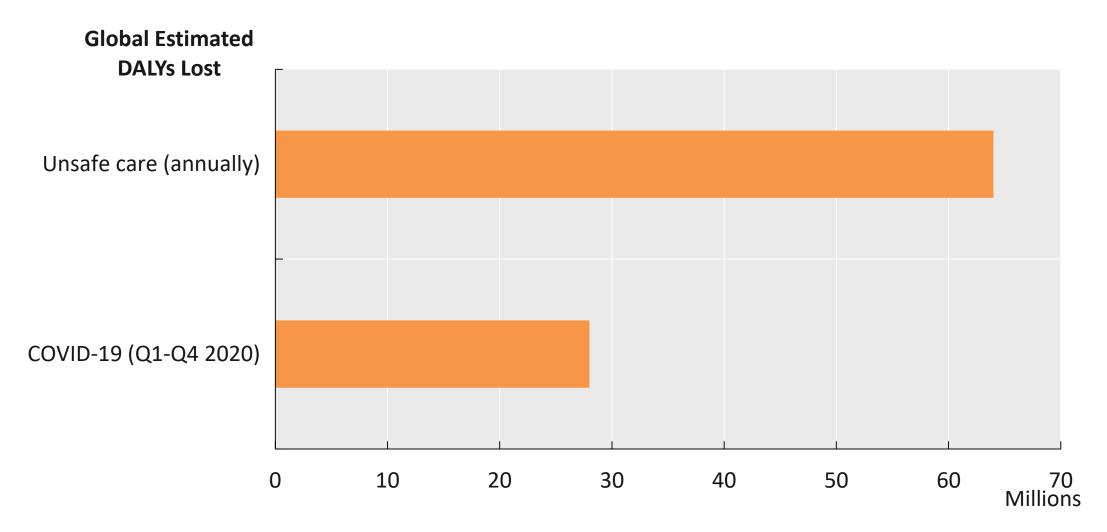
- The OECD has been leading efforts to develop and establish internationally comparable patient safety indicators for over ten years
- An average of 1 in 10 hospitalisations in high income countries result in a safety failure or adverse event.
- The cost of care related patient harm in hospitals is considerable, with 15% of hospital activity and expenditure estimated to be directly attributed to patient harm.





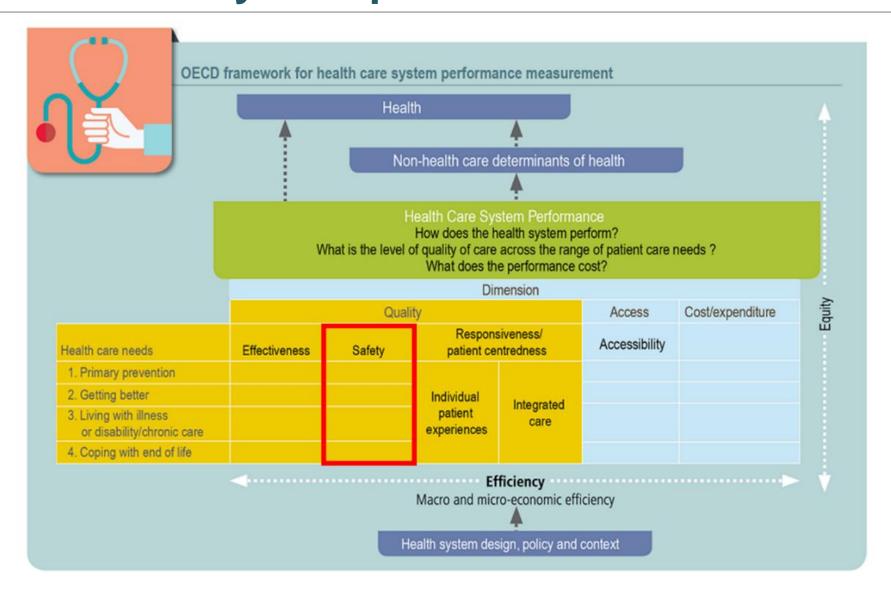
## Comparative disease burden of COVID-19 and

## Patient Safety Failures





# Safety is a core domain of the OECD framework for health care system performance measurement





# The OECD has published over 10 dedicated Patient Safety Publications over the last five years



 The economics of patient safety in primary and ambulatory care: Flying Blind

Measuring Patient Safety: Opening the Black Box

2019

- The economics of patient safety Part IV: Safety in the workplace
- The economics of patient safety: Analysis to action
- The leading edge: the role of governance, leadership, and culture in improving patient safety.

2022

 The economics of patient safety: Strengthening a value-based approach to reducing patient harm at national level

2018

- The economics of safety part III: Long-term care
- System governance towards improved patient safety - Key functions, approaches and pathways to implementation
- Culture as a cure: Assessments of patient safety culture in OECD countries

2021

- Developing international benchmarks of patient safety culture in hospital care
- Improving medication safety through collective, real-time learning: The Economics of Patient Safety Part V



## PATIENT SAFETY INDICATORS



## OECD Patient Safety Indicator Portfolio

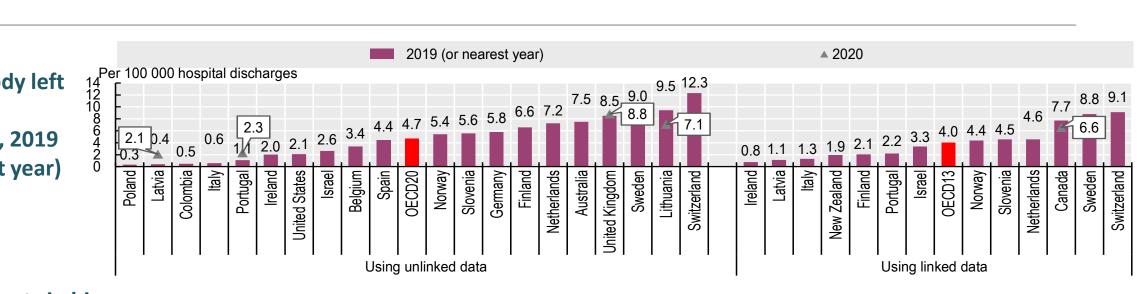
antipsychotics

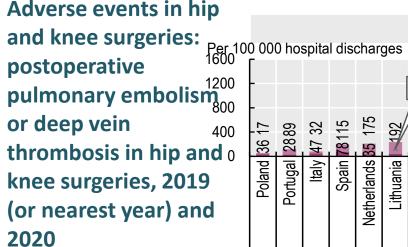
Hospital Care Patient Safety Indicators	Primary Care Safe Prescribing Indicators	Long-Term Care Safety Indicators
-Retained surgical item or unretrieved device fragment	- Adequate use of cholesterol lowering treatment in people with diabetes	<ul><li>- Pressure ulcer prevalence</li><li>- Healthcare associated</li></ul>
-Postoperative pulmonary embolism – hip and knee replacement discharges	<ul><li>First choice antihypertensives for people with diabetes</li><li>Long-term use of benzodiazepines and benzodiazepine</li></ul>	infections
<ul> <li>Postoperative DVT – hip and knee replacement discharges</li> </ul>	related drugs by the elderly - Use of long-acting benzodiazepines in older people	New for Health at a Glance 202
-Postoperative sepsis - abdominal discharges -Postoperative wound dehiscence – abdominal	<ul> <li>Overall volume of antibiotics for systemic use prescribed</li> <li>Volume of cephalosporines and quinolones as a proportion of all systemic antibiotics prescribed</li> </ul>	Patient Safety Culture & Patient reports of patient safet
discharges -Obstetric trauma vaginal delivery with instrument -Obstetric trauma vaginal delivery without instrument	<ul> <li>Use of anticoagulating drug in combination with an oral NSAID</li> <li>Polypharmacy rates amongst the older people</li> <li>Overall volume of opioids prescribed</li> <li>Proportion of the population who are chronic opioid</li> </ul>	
- Healthcare associated infections	- Proportion of older population prescribed with	

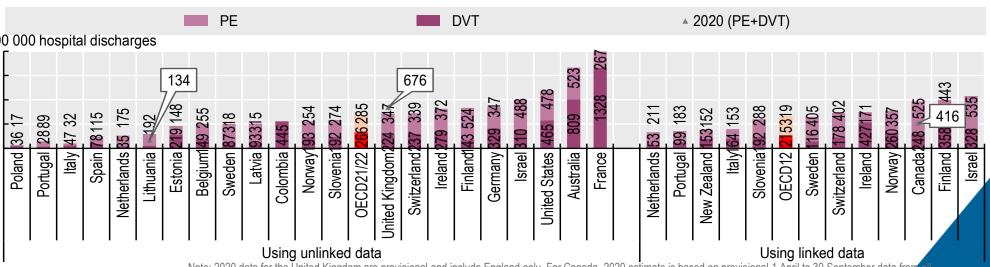


## OECD Acute Care Patient Safety Indicators

Foreign body left in during procedure, 2019 (or nearest year) and 2020





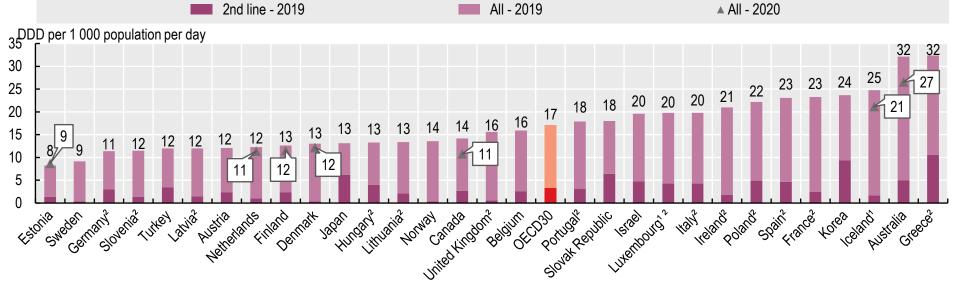


Note: 2020 data for the United Kingdom are provisional and include England only. For Canada, 2020 estimate is based on provisional 1 April to 30 September data from a jurisdictions except Quebec.

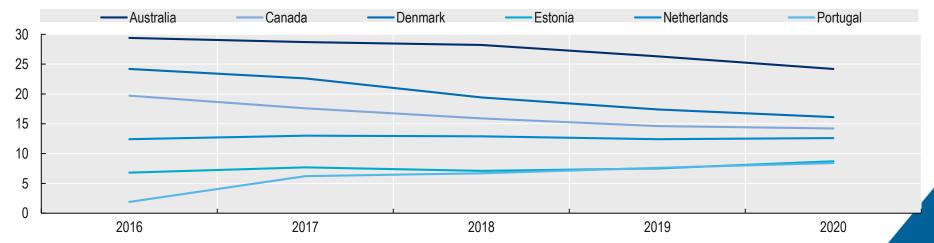
Source: OECD Health Statistics 2021

## Safe Prescribing: Opioids

Overall volume of antibiotics prescribed, 2019 (or nearest year) and 2020



Rates and trends of volumes of opioids prescribed in selected countries vary, selected countries (DDDs per 1000 population per day)



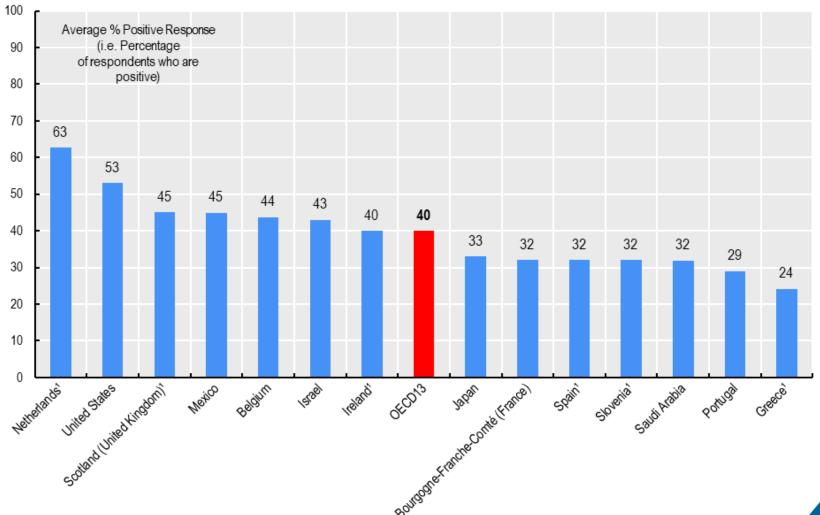


# Perceptions of **Staffing** among Health Workers as a domain of Patient Safety Culture

40%

Of hospital staff think staffing levels at their workplace are appropriate for ensuring patient safety

More than half think staffing levels are too low to ensure safe care



1. Data older than 2015.

Source: OECD Patient Safety Culture Pilot Data Collection 2020-2021

Note: The most recent year of available data on this domain is presented for each country (Data identified with a <sup>1</sup> is from 2015-2005. All other data 2021-2015). The data presented includes Saudi Arabia, an OECD non-member country, which is not included in the OECD average. Definition of Staffing: There are enough staff to handle the workload and work hours are appropriate to provide the best care for patients.



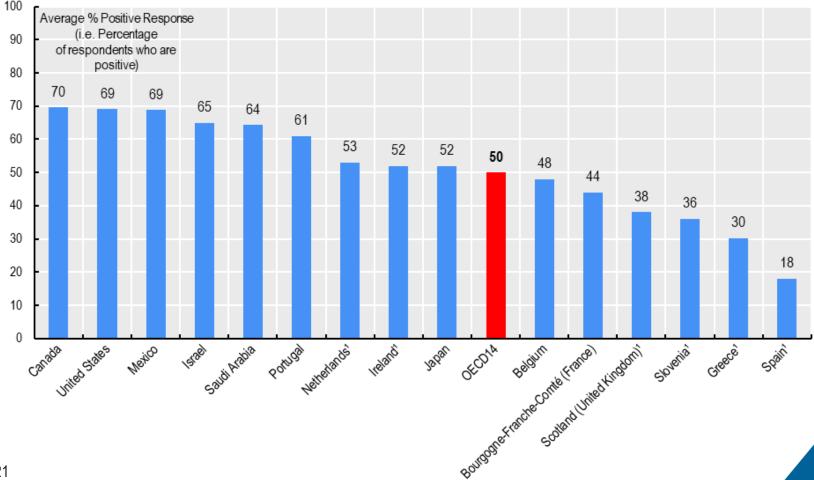
# Perceptions of management support for patient safety among health workers.

### 50%

Half of workers believe that their hospital management provides a work climate that promotes patient safety and shows that patient safety is a top priority



Leadership support is an essential part of building a strong safety culture and patient safety could become a higher priority for leadership



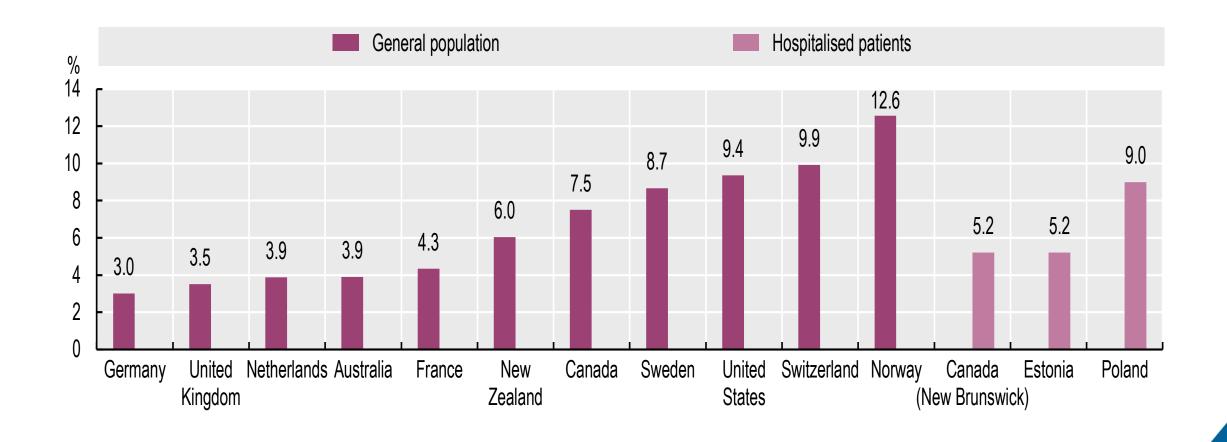
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# Patients reporting that a **medical mistake** was made during treatment or care, 2020 (or nearest year)





## PATIENT SAFETY POLICY ANALYSIS



## The Economics of Patient Safety

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#### Hospital care

15% of hospital expenditure and activity in OECD countries can be attributed to treating safety failures.

#### **Primary Care**

Safety lapses resulting in hospitalisations each year may count 6% of total hospital bed days and more than 7 million admissions in the OECD



The total cost of avoidable admissions to hospitals from LTC facilities in 2016 was almost USD 18 Billion.

### **From Analysis to Action**

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Total costs of preventable safety events totals as much as USD 606 Billion a year in developed countries, just over 1% of OECD countries' combined economic output.

#### **Health Care workforce Safety**

Patient safety efforts should seek to improve both patient and worker safety simultaneously, given the indelible relationship between staff working environments, patient safety, and occupational safety (more on the next slides)

#### **Medication Safety**

Costs from avoidable admissions due to medication-related events and added length of stay due to preventable hospital-acquired adverse medication reactions total over USD 54 billion in OECD countries (more later in the presentation)



## COVID-19 crisis has... and is still...bringing recognition to the **occupational hazards** of health workers

 Health workers have been overrepresented in terms of COVID-19 infections and mortality, as well as physical and mental strain caused by the demands of the ongoing COVID-19 crisis.

'Nursing Is in Crisis': Staff Shortages Put Patients at Risk

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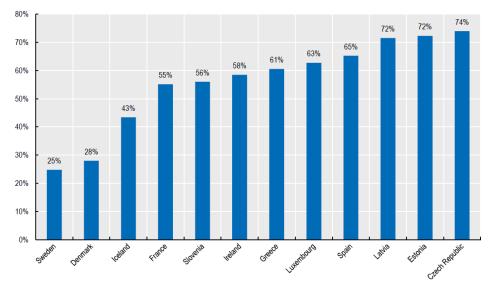
Scotland | Scotland Politics | Scotland Business | Edinburgh, Fife & East | Glasgow & West | Highland |

Doctors are exhausted, says BMA | Scotland Chief

Health staff worried as Delta wave to crash on Queensland hospitals

Each COVID-19 surge poses a risk for healthcare workers: PTSD

Percentage of health workers who had received two COVID-19 vaccination doses, selected countries [as of 05 May 2021]



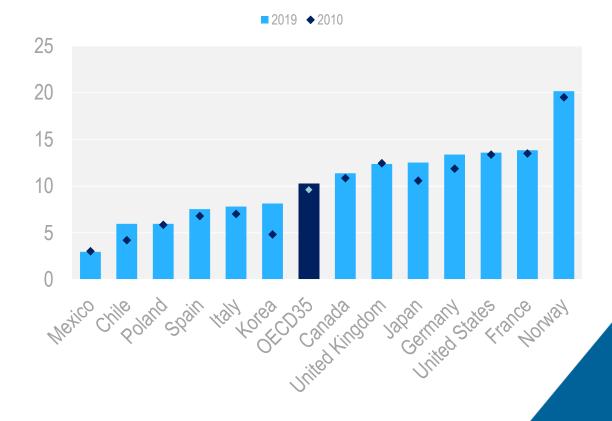
Source: Vaccine Tracker, European Centre for Disease Prevention and Control (ECDC), 2021.



# Improving safety not only improves patient outcomes, but it also improves the **financial bottom line** for health systems

- Health and social care systems now employ more workers than ever before.
- Workplace injury and harm in health care settings include infection, interpersonal violence, physical injury, and mental ill-health.
- Improving worker well-being has intrinsic value, but it also lowers the costs of occupational harm (estimated at up to 2% of health spending) and contributes to minimising patient harm (estimated at up to 12% of health spending).
- But how do we get there...

## Growing share of health and Social Employment in total employment (selected OECD countries)





# Creating the **right conditions** for a safe working environment across a health system

### A focus on working conditions and culture

 Establishing the right policy and regulatory environment.

## Models that empower workers with adaptive capacity

- Agency and capacity (within limits) to adapt how they carry out their tasks.
  - Noting that some aspects of health care will always require strict protocols, rules, and standardization.

# Aligning clinical risk management with corporate and professional risk

 Foundational and structural domains such as culture, communication and governance influence procedural domains, which in turn affect the health and well-being of workers, as patient outcomes.

## Measures of worker safety

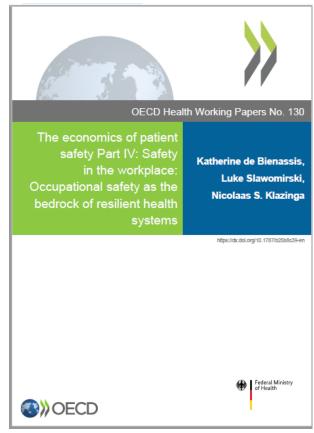
 Compliment to current commonly used patient safety and health care quality metrics.



## Investing in health worker well-being to enhance health system resilience

Investment in promoting health worker safety **simultaneously addresses two sources of avoidable expenditure in health care systems**. This super-additive effect means that much can be gained from placing healthcare worker safety within a patient safety governance and policy framework.

- Countries should adopt policies that enable a <u>flexible</u> workforce with appropriate safeguards.
  - putting parameters around local adaptability
- The health workforce needs to be supported though **concrete policy actions and appropriate resources**.
  - PPE, testing, and vaccination
  - legal protections, psychological support, and promotion of employee well-being.
- Furnish workers with the skills and knowledge needed to deploy change.
  - Teams equipped to successfully plan, implement and assess improvement initiatives.
- Promoting well-being and safety in the workplace—<u>beyond</u> preventing harm.



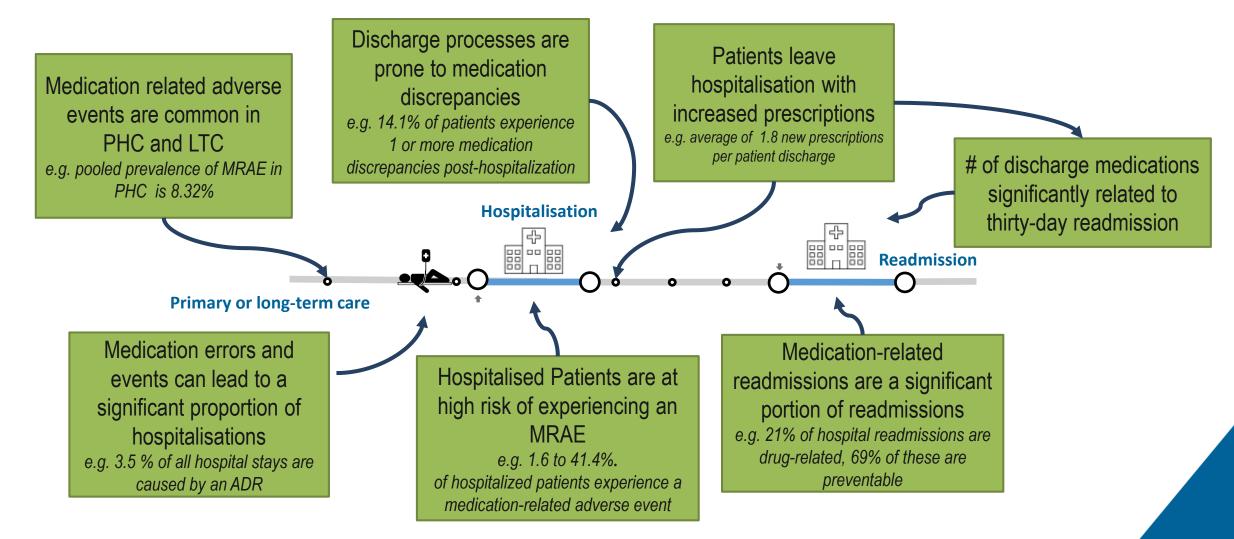


### WORK IN PROGRESS

# THE ECONOMICS OF MEDICATION SAFETY



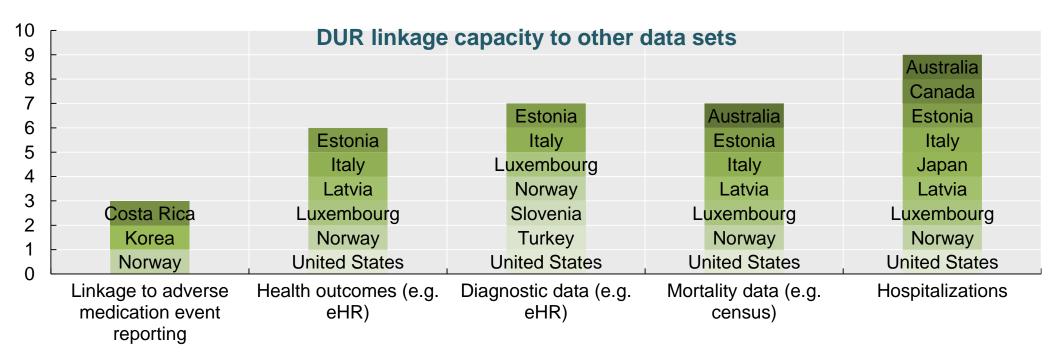
## Medication safety is a compounding problem





# Scope of **Drug Utilisation Review Systems** in OECD Countries

# 70% of surveyed countries have systems in place to conduct drug utilisation review on a national level



Note: N=20 responding countries, Countries may be counted in multiple categories. In Italy data are linkable at the regional level only. Source: OECD survey on the assessment of the adoption of systems and interventions to improve medication safety, 2022



# Use of DUR data for provider feedback, quality improvement, and policy purposes

Domain	Use of DUR data	Implementing Countries
Clinician/ prescriber feedback	Clinician-level alert system	Estonia, Republic of Korea, Netherlands, United States
	Practice-level prescribing	Costa Rica, Netherlands, Portugal, United States, Turkey, Luxembourg
	Individual clinician prescribing	Estonia, Japan, Republic of Korea, Netherlands, United States, Turkey,
	Real time dispensing decision support for pharmacists	Estonia, Netherlands, Republic of Korea, United States
	Facilitates interactions between clinicians and pharmacists/others	Estonia, Netherlands, Portugal, United States
Quality improvement	Local practice guidelines for prescribing	Costa Rica, Estonia, Netherlands, Portugal
	Professional standards	Netherlands, Portugal, Luxembourg
	Practice performance indicators	Estonia, Norway, Italy, Republic of Korea, Netherlands, Portugal, United States, Turkey
	Audit studies	Estonia, Netherlands, Portugal
	Structured dialogue between clinicians and pharmacists	Netherlands, Portugal, United States
	Linked to clinical care guideline development and evaluation	Estonia, Norway, Netherlands, Portugal, United States
Policy Purposes	Reimbursement coverage decisions	Estonia, Germany, Norway, Italy, Portugal, Australia, Republic of Korea, Luxembourg, Switzerland
	Formulary inclusion	Costa Rica, Italy, Japan, Portugal, Luxembourg

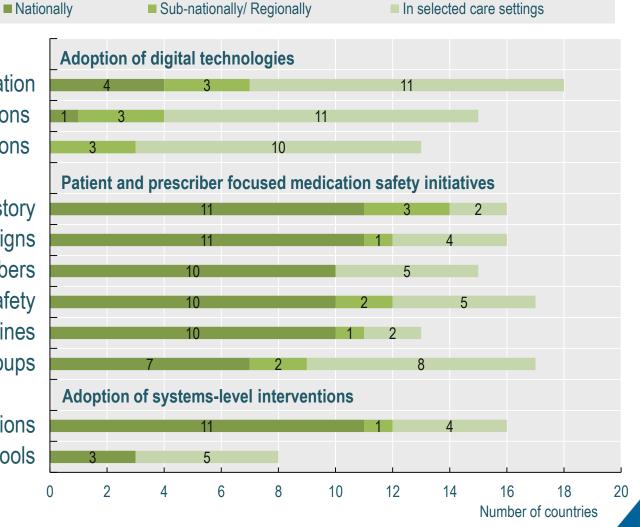


# Digitization and medication safety initiatives by level of adoption by country

Barcode medication administration Smart infusion pumps for intravenous infusions Automated dispensing cabinets for high-risk medications

Prescriber access to patients' medical history
Public education campaigns
Audit and feedback mechanisms for prescribers
Patient-reported safety measures of medication safety
Patient access to a list of prescribed medicines
Regular medication reviews for select patient groups

List of high-alert medications
Non-voluntary reporting methods using trigger tools





# The dynamics created by COVID-19 can be used to accelerate change

- Improving the functionality of data for monitoring medication safety in real time
- Investing in person-centred medication and addressing the behavioural aspect of improving mediation safety outcomes
- Capitalising on COVID-19 related improvements in access, including care in pharmacies and digital health

## Improvements to key national personal health datasets as a result of COVID-19

Number of countries/regions



Note: For the purposes of this figure, Scotland, Northern Ireland, and Wales, are represented independently. • Source: OECD (2022). Health data and governance developments in relation to COVI





### WORK IN PROGRESS

# THE IMPACT OF COVID-19 ON SAFETY GOVERNANCE

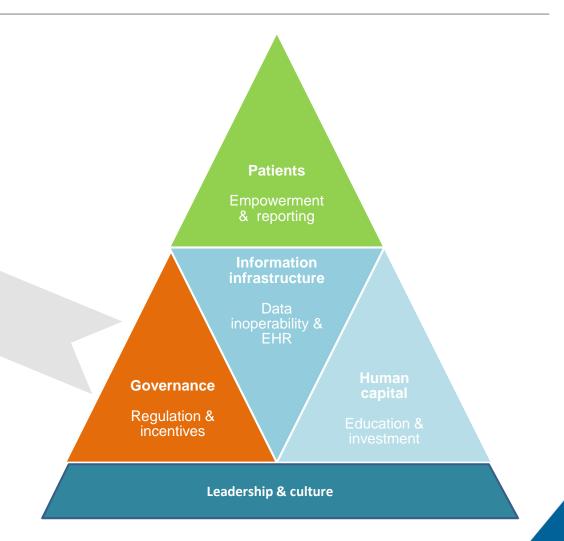


# **System governance** is a lever for improving patient safety

Leadership and culture are fundamental to patient safety



There is no one size
fits all regulatory
model—it depends
on the underlying
health system





# 2020 System governance towards improved patient safety key messages

The scope of patient safety governance should include all healthcare sectors and settings.

Safety governance should foster continuous learning from both harm and success.

The basis of safety governance must be what is best for the patient, whose perspective should be included.

Governance should foster a culture openness and trust among health professionals and regulatory frameworks.

Safety governance should incorporate data privacy/security policies and workforce preparedness.

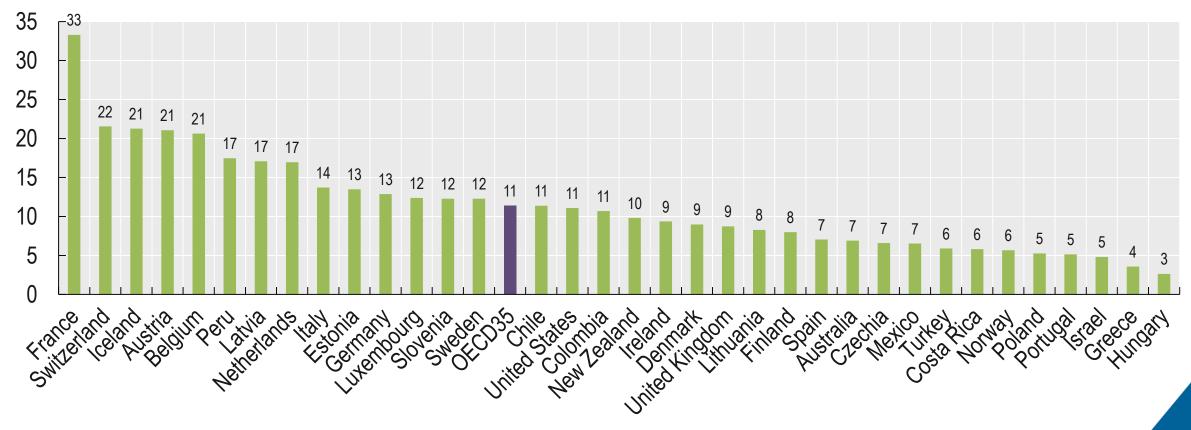
Safety governance should encourage healthcare financing and investment that **balances failure costs with prevention costs**.

**Political leadership** should keep putting patient safety at the top of its health policy agenda and ensure implementation of patient safety strategies.



## Trust in was already low before COVID-19

## Before COVID-19, one-in-ten people thought vaccines were unsafe



Note: Share of people who disagree that vaccines are safe, 2018 data Source: Our World in Data/ Wellcome Trust



## Patient safety culture among health workers in the United States has declined

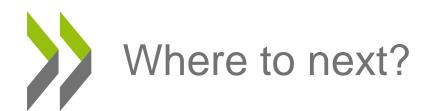


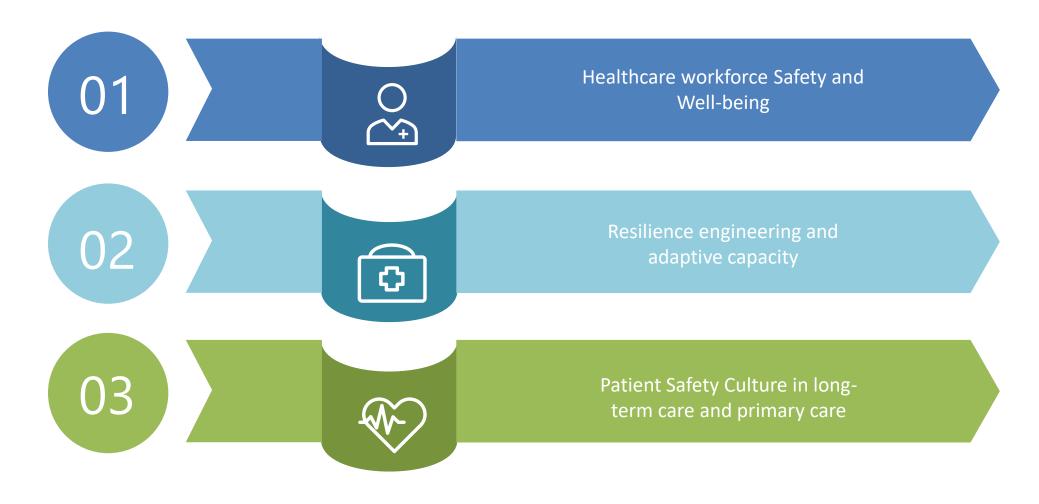
Note: US health providers using Press Ganey Patient Safety Culture Questionnaire (2021 vs. 2019)

Source: (Press Ganey, 2022<sub>[106]</sub>)



## WHERE TO NEXT IN ESTONIA







## THANK YOU AND STAY SAFE

https://www.oecd.org/health/